POWER STRUGGLE

ACTIONABLE MEASURES FOR INCREASED ACCESS TO POWER

Presented at: Rubber National Conference 2012



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Topics Covered

Energy Demand & Consumption

Power Generation Status: Nationwide, fuel sources

Power Pricing: Nation and region wise

Actionable Measures: 5 point program

Solar Power: Overview & economics

Wind Power: Overview & economics

Rubber Recycling: Overview & value chain

Clustering: Concept & Approach

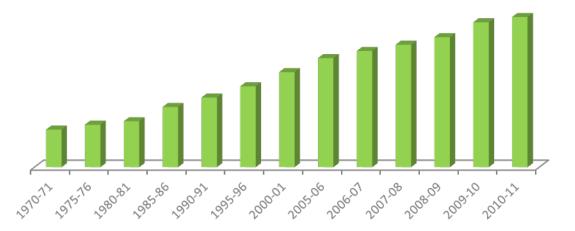
Energy Efficiency: Tips & recommendations

Summary



Per Capita Energy Consumption

Trend in Per Capita Energy Consumption



✓ 40 year CAGR = 4%

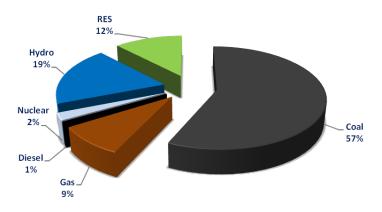
✓ 10 year CAGR = 4.7%

Our consumption of energy & the rate of consumption are both increasing ... but per capita consumption is still very low hence growth is expected to increase further between 5% to 7.5% per annum



Power Generation by Fuel Source

CoalAbundant, cheapestHydroAbundant, cheapRenewablesClean, low COO Govt support		Polluting		
		Environmental Issues Project delays		
		High Capex		
Gas	Cleaner than coal Affordable	Visibility into availability		
Diesel Subsidized Suitable for backup		Polluting		
Nuclear	Clean, lower cost	High capex, safety issues		

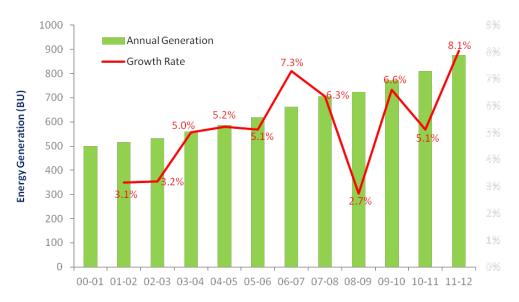






Power Generation Status

Generation & Generation Growth Increasing ...





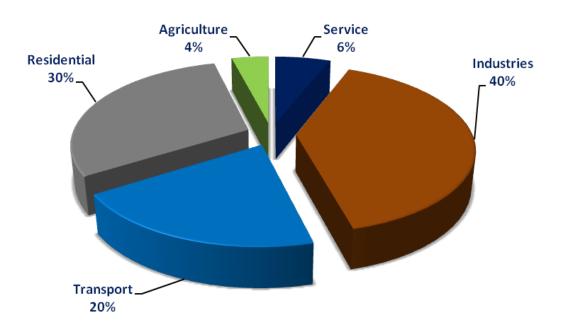
September 2011 September 2012

But so are shortfalls ...





Energy Utilization





Are Power Plants Generating @ Full Capacity?

7

Trend of National Average PLF of Thermal Stations -----PLF 85 78.8 80 77.5 77.2 76.8 75.1 74.8 73.6 73.3 72.2 72.7 75 69.9 69 70 67.3 64.7 64.6 64.4 63 65 61 60 60 57.1 55 50 -2^{32} -3^{32} -2^{33} -2^{39} $-2^{$ 8th Year Plan 11th Year

Fuel shortages are one key reason for reducing PLF



% of Generated Energy Reaching Customers

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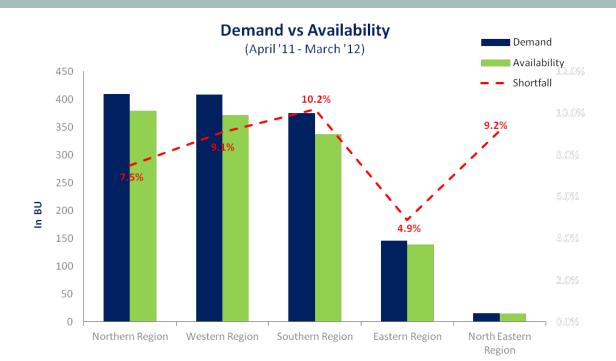
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Transmission & Distribution losses are reducing ... But even today on average 18% generated electricity is lost in the grid.



Regional Demand vs Availability Scenario





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Industrial Customers are Net Purchasers of Power



Industrial Consumers Have an Opportunity to Transform from being just buyers to self sufficiency

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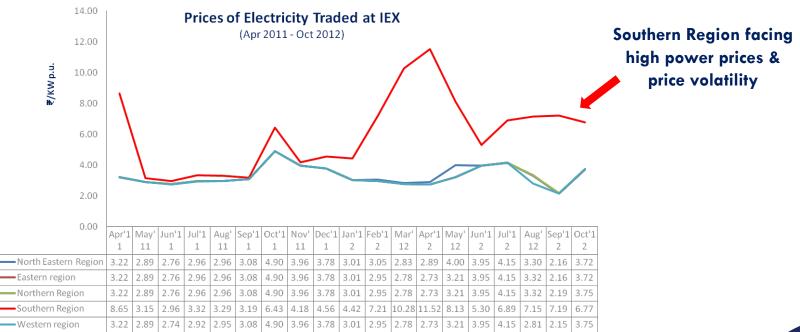
National Price of Electricity Traded in FY12

18.00 16.00 14.00 UI Price (T/kWh) 12.00 10.00 8.00 6.00 4.00 2.00 0.00 0104-11 0105-11 0106-11 0108-11 0109-11 01-10-11 01-12-11 0101-12 0102-12 0103-12 - Average Price of UI (NEW Grid) Average Price of UI (SR Grid)



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Regional Prices of Traded Power





Latest News ...

Rs2 arbitrage to drive captive power rush

Published: Thursday, Nov 1, 2012, 6:21 IST By Rajiv Ranjan Singh | Place: Mumbai | Agency: DNA

Unnikrishnan said the rate of commerical power in the heavily industrialised states such as Tamil Nadu, Maharashtra, Gujarat, Andhra Pradesh and Karnataka is in the range of Rs6.5-7 per unit, while power from any captive unit can cost Rs4-4.25.

"A substantial arbitrage available between the commercial rate of electricity and the captive power may lead to more industrial houses to opt for captive power units," M S Unnikrishnan, managing director, Thermax, said on an earnings call on Wednesday.

Goodyear researchers at the company's Innovation Center here have found in their tests that using soybean oil in tires can potentially increase tread life by 10% and reduce the tiremaker's use of petroleum-based oil by up to seven million gallons each year.

In addition, testing at Goodyear's tire plant in Lawton, Okla., showed improved mixing capabilities in the manufacturing process. The company found that rubber compounds made with soybean oil blend more easily with the silica used in building tires. This can improve plant efficiency and reduce energy consumption and greenhouse gas emissions.



Aspects to Factor into Industrial Power Planning ...

- 14
- □ Investment into power generation will continue to increase
- Due to increased consumption, power shortages will also continue to increase
- $\hfill\square$ Consider power price escalation at $\sim\!5\%$ annually
- Power price volatility will impact short term power cost

□ Use of fossil fuels for power generation, or backup, harm the environment

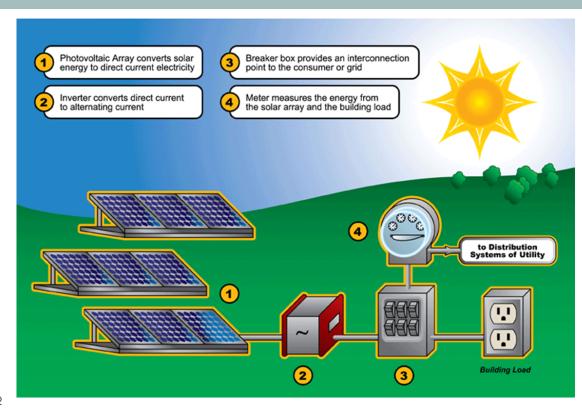


Actionable Measures – 5 point program





Solar Energy – Overview

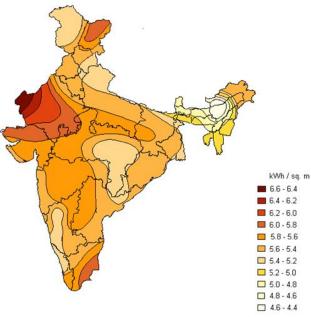




Solar Power Economics

Location Map for Ideal Solar

Power Generation



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Power Plant Economics

Size	1 MW+
Capex	₹ 7.5 cr – ₹ 9 cr / MW
Return	15 – 20%
Benefits	Acc Dep or preferential tarriff, REC

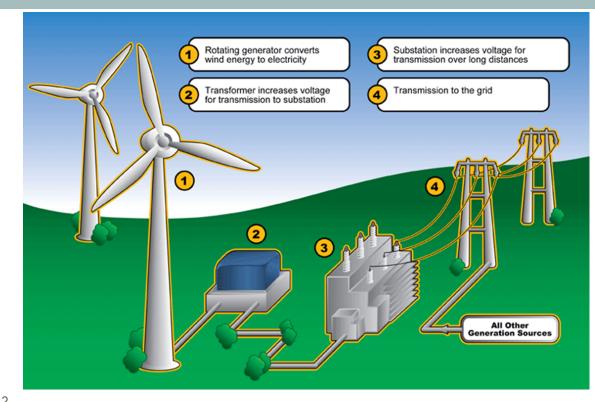
Rooftop Solar Economics

Size	50 KW+
Capex	₹75 – 100 / W
Return	15 – 20%
Benefits	30% MNRE subsidy, Depreciation

Industrial rooftops in India can generate ~7 GW of solar power



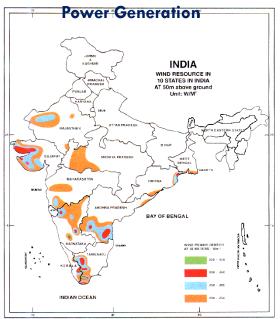
Wind Energy – Overview





Wind Power Economics

Location Map for Ideal Wind



Map not strictly according to scale	
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Wind Power Capacity		
Tamil Nadu	4900 MW	
Maharashtra	2077 MW	
Gujarat	1863 MW	
Rajasthan	1088 MW	
Karnataka	1472 MW	
Madhya Pradesh	230 MW	

Wind Dever Conneity

India's wind potential is ~65 GW

Power Plant Economics

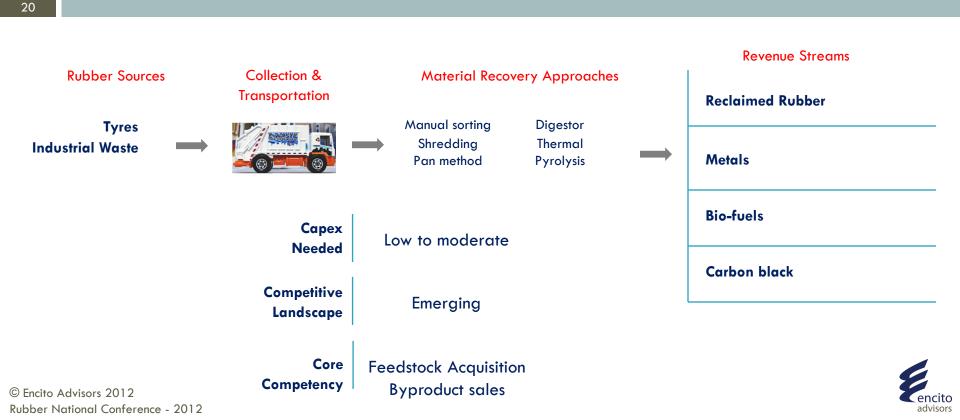
Size	100 MW+
Capex	₹ 4.5 cr – ₹ 6.5 cr / MW
Return	1 5 – 20 %
Benefits	Acc Dep or GBI, REC

Small Wind Economics

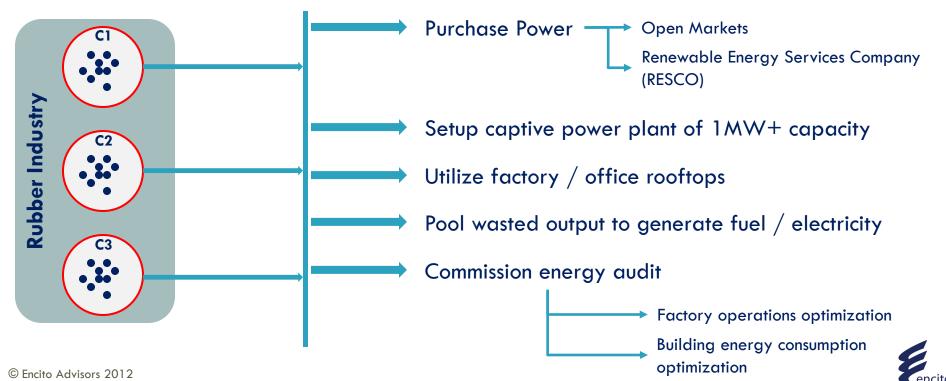
Size	10 KW+	
Capex	₹ 100 - 125 / W	
Return	TBD	
Benefits	MNRE Subsidy	



Rubber Recycling Value Chain



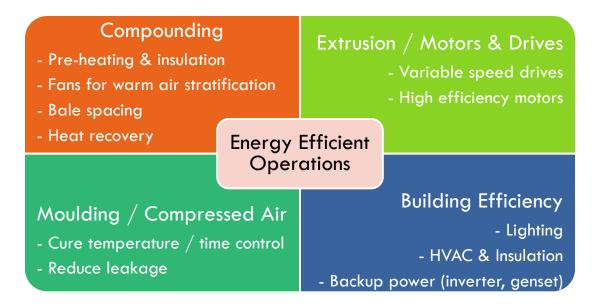
Leveraging Industry Synergies - Clustering



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Energy Efficiency – Tips & Recommendations

"A watt saved is way more than a watt generated"





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Summary of Actionable Measures

	Solar	Wind	Recycling	Clustering	Energy Efficiency
Access to reliable power					
Optimize Power Pricing					
Reduce power wastage					
Waste to energy					
Leverage synergies					

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- Central Electricity Regulatory Commission
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- Ministry of New & Renewable Energy
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- DNA & Economic Times Newspapers



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Encito Advisors Strategic & Financial Advisory Services **Services** Mergers & Acquisitions, Private Equity Syndication, Joint Ventures, and Strategic Advisory Focus Renewable Energy, Environment & Enabling Technologies Expertise Domain knowledge, international reach, process innovation Location Mumbai, India



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Thank you ...



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